

RULES OF ENGAGEMENT

1. Corporates should not engage in a process with a startup if they <u>have already decided</u> to build a competing solution.

A best effort should be made to check with different departments and business units within the organization to see if they are working on similar solutions.

2. Corporates <u>considering</u> making competing solutions should disclose this <u>before</u> having meetings with startups already in that market.

A best effort should be made to check with different departments and business units, and any initiatives should be informed about in written communication up front. Then it's up to the startup whether to proceed and what to share.

- 3. Both parties should set and communicate expectations clearly
 - The first meeting should be a mutual introduction to see if there are business opportunities to explore further.
 - Any follow-up meetings should involve other decision makers within the corporation and be used to evaluate whether it is interesting to pursue a business relationship.
 - During the initial meetings, both parties should carefully consider the information they share. Any information shared in the meetings should be treated as confidential.
 - Startups should understand that timelines and processes in a corporation world can be different to that of a startup company.
- 4. If representatives from the corporate become aware of a <u>conflict of interest</u>, inform the startup in writing immediately.

In larger corporations, it is possible that there are departments working on similar solutions and that representatives are made aware of these initiatives. If made aware of a potential conflict of interest, it is important to communicate this to the startup immediately.

5. When entering into detailed discussions, sign a mutual NDA.

If the parties decide to have meetings that requires the sharing of confidential information or "the secret sauce", the parties should sign a mutual NDA to protect their interests.

6. Refrain from soliciting

The parties should not do any recruitments initiatives towards personnel from the other party.

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