Yuri van Geest

Co-Founder ExOxo

Author Exponential Organizations

Founder of SingularityU the Netherlands

SALIM ISMAIL YURI VAN GEEST

MET MICHAEL S. MALONE EN EEN VOORWOORD VAN PETER H. DIAMANDIS

EXPONENTIELE ORGANISATIES

WAAROM NIEUWE ORGANISATIES TIEN KEER BETER, SNELLEF EN GOEDKOPER ZIJN – EN HOE JIJ DAT OOK WORDT

A SINGULARITY UNIVERSITY BOOK

What are ExOs?

Definition

An Exponential Organization (ExO) is one whose impact (or output) is disproportionally large — at least 10x larger — compared to its peers because of the use of new organizational techniques that leverage exponential technologies.



Marc Andreessen

founder of Netscape, renowned Venture Capitalist Andreessen-Horowitz

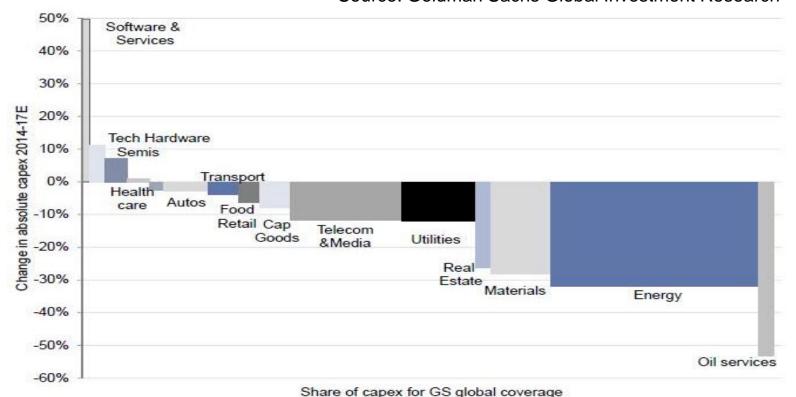
Software is eating the world, in all sectors

In the future every company will become a software company

Estimated Share of Capex by Industry

Share of capex in 2014 vs. change 2014-2017E, GS global coverage

Source: Goldman Sachs Global Investment Research



Attributes





Social

Left Brain

- Order
- Control
- Stability

Right Brain

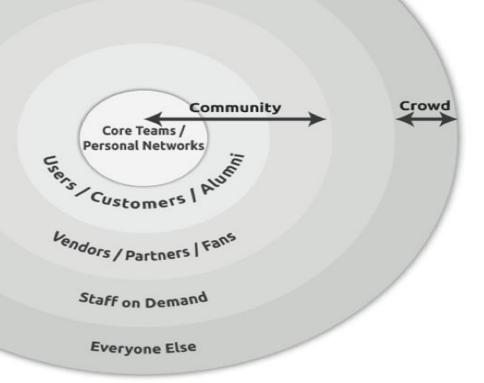
- Creativity
- Growth

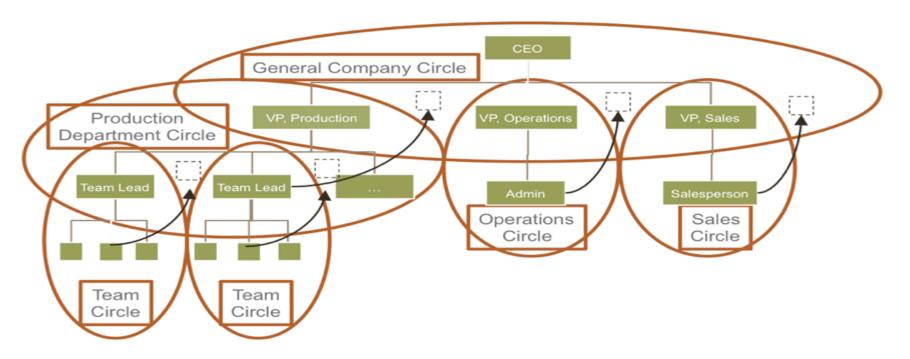
Engagement

Uncertainty

Attributes

Community & Crowd





Top-down, hierarchical

Flat, distributed authority (Holacracy)



Financial driven, closed (Status Quo)



MTP driven, transparent via dashboards



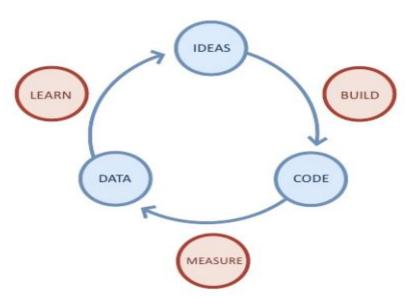
Strategy based on extrapolation from past (5-year plans)



Strategy based on MTP and customer insights



Linear, sequential thinking



Experimentation and feedback loops

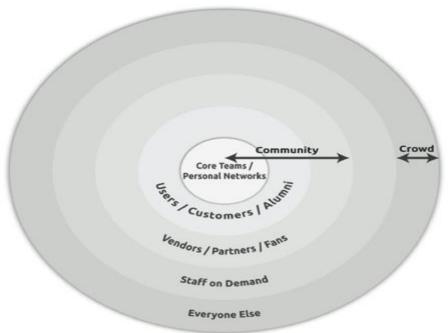


Process inflexibility and risk intolerance



Flexibility and smart failure celebration





Innovation from inside, large number of FTEs

Innovation at the edges and from outside sources

Corporate Example

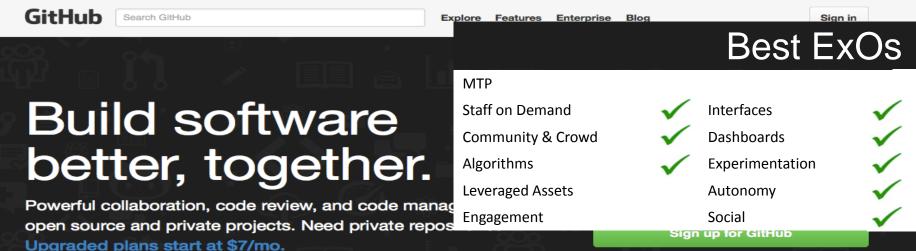


Haier - Chinese appliance maker with 80,000 employees organized in 2005 in 2,000 self-managed units with decision-making authority (Autonomy). Market cap grew from \$20B to \$60B today in the last 3 years.

Future of Work

Figure 6: Net employment outlook by job family, 2015–2020





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Why you'll love GitHub.

Powerful features to make software development more collaborative.

GitHub - GitHub is an open source code and collaboration community with 13 million members, 25 million repositories and market cap of \$2B. Key differentiator: Passion, Purpose, Potential and Inside-Out Job/Role Selection

Corporate Transformation Framework

Transform Leadership
 Education | Adapted Style | Diversity

2) Partner Invest Acquire ExO

3) Incubators
Accelerators
Hackerspaces
Corp. V.C. Fund

4) Edge ExO Black Ops GoogleX

5) ExO Lite



Thrive in an Exponential Era

Cutting edge global innovation strategy and engagement firm.

Connect your employees with disruptive technologies, ecosystems and platforms to unlock exponential business opportunities.

Accelerate exponential thinking and action across your entire organization.

What makes us unique?

- Effectively engage and train employees around ExO thinking
- Customized approach based on company needs and maturity
- Cutting edge content based on real success examples from Singularity University, Silicon Valley and China
- 4. Partnership opportunities with innovation agencies, start-ups and crowd communities







Louise Doorn

Yuri van Geest

Anthony Ferrier

New York City Amsterdam Hong Kong

Three partners combining
55+ years of corporate
experience and global exposure
across the Americas, Europe
and Asia.

info@exoxo.co

yuri@exoxo.co



REALITY IS A PERMANENT MUSEUM



Yuri van Geest

Co-Founder of ExOxo

+31 6 113 19 290

@vangeest

Yuri@exoxo.co

www.exoxo.co

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